

# For a fair sharing of wealth

Terre Sans Frontières Activity Report 2024-2025



SUSTAINABLE DEVELOPMENT

HUMANITARIAN AID

VOLUNTEER COOPERATION



**Terre Sans Frontières (TSF)**  
**Activity Report 2024-2025**  
Canada, September 2025

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**Editorial Choice**  
TSF uses the masculine gender in this report to simplify reading, without any discriminatory intent. TSF remains fully committed to gender equality and women's rights.

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**Acknowledgments**  
TSF warmly thanks everyone who contributed to the production of this report, as well as all the collaborators, partners, and volunteers involved in our work throughout the year.

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## Mission of Terre Sans Frontières

We work hand in hand with communities in the Global South through sustainable development and humanitarian aid to ensure lasting access to education, health, and autonomy for all.

We also engage professional volunteers from Canada and other countries to strengthen our programs on the ground.

All our actions are guided by fairness, gender equality, respect for the environment and good governance.



### Sustainable development

Sustainable development is an approach that addresses the root causes of poverty and empowers communities and the people who live within them. This development, as described by the United Nations (UN), “meets the needs of the present without compromising the ability of future generations to meet their own needs.”

Sustainable development is based on a process that identifies the specific problems of local communities, mobilizes them and involves them in thinking about solutions that are adapted to their social and developmental context, and then implements action plans that have a better chance of success. The ultimate goal is to create prosperity, with all the benefits that come with it, including good governance, health, autonomy and sustainability.



### Humanitarian aid

Humanitarian aid supports people facing major crises, helping them restore their dignity and peace of mind.

Every year, Terre Sans Frontières implements numerous humanitarian projects. Our teams on the ground can mobilize rapidly in areas, such as health, education, water access, sanitation and hygiene promotion, food security, nutrition, protection and shelter.



### Volunteer cooperation

Volunteer cooperation is the third pillar of Terre Sans Frontières designed to reinforce our development and humanitarian efforts.

Thanks to TSF’s local and permanent teams, our field offices and our well-established programs with beneficiary populations, volunteers, always eager for concrete results, can act quickly, transfer their knowledge and expertise, and even extend their benefits to other target populations.

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INTRODUCTION

Message from the president



**Natacha Leclerc**  
President of the Board of Trustees

Adversity reveals the true strength of a mission. This past year has challenged Terre Sans Frontières in profound ways, but it is its resilience and unprecedented determination that will be remembered. Amid economic turbulence and complex geopolitical realities, our organization has remained steadfast in its commitment to the fair sharing of resources.

The Board of Trustees is proud to have upheld the course by our 2023-2027 strategic plan. We have taken thoughtful steps to adjust our actions while staying true to our core values of sound governance, gender equality, and respect for the environment. This capacity to adjust without losing sight of our mission speaks to TSF’s cohesion and resolve.

On behalf of the Board, I wish to extend my heartfelt gratitude to our teams for their inspiring leadership. To our field teams, your courage and ingenuity, breathe life into our mission every day, your dedication is invaluable.

I also acknowledge the remarkable commitment of our volunteers, the steadfast support of my fellow Board members, and above all the trust of our donors.

The progress we have achieved demonstrates that even in the face of the greatest challenges, collaboration and a shared vision for a more just world can pave the way forward.

Message from the Chief Executive Officer



**Jean L. Fortin**  
Chief Executive Officer

The year 2024 marked my tenth anniversary as Chief Executive Officer of Terre Sans Frontières. Over the past decade, I have had the privilege of leading an extraordinary team driven by passion and conviction, who never shy away from challenges.

The 2024-2025 period has tested us more than ever. Interregional conflicts have multiplied. The impact of climate change has deepened, and international financial shifts have disrupted our work on the ground. These obstacles have slowed us down but at the same time strengthened our resolve.

Amid such uncertainty, our most powerful asset has been our local roots. Across every country where we serve, TSF teams possess an intimate understanding of their communities. They know how to identify urgent needs, design practical solutions and act with an efficiency that make a lasting difference.

These are the people I call every day our heroes - women and men - who, through courage and perseverance, carry hope and build a future where others might have given up on change. Their commitment, resilience and humanity lie at the heart of everything we achieve.

The successes highlighted in this report belong to them. They also belong to our partners, allies, and to all who share our conviction that no community should be left behind.



# For a fair sharing of wealth

TSF

SUSTAINABLE DEVELOPMENT

HUMANITARIAN AID

VOLUNTEER COOPERATION

Terre Sans Frontières is an international cooperation organization whose programming is guided by three pillars: sustainable development, humanitarian aid, and volunteer cooperation.

To carry out its operations effectively, TSF relies on a direct approach, establishing field offices staffed by professionals from the very communities where its projects unfold.

This method fosters strong local roots and deep knowledge of each country’s specific context and needs. By remaining close to the communities it serves, TSF builds lasting trust and co-creates solutions with them.

As Dierry Fortuné, Country Director in Haiti, affirms it is a *“participatory approach. It is not up to the community to come to us, but it is up to us to go to the community through our coordinators, our outreach agents and our partners. Together, we design programs, assign tasks and move forward hand in hand.”*

This spirit of collaboration empowers communities to become true architects of their own development, strengthening their ability to shape their future. Rather than imposing, TSF seeks to uncover and amplify existing strengths.

Darlie Pricila Hershel Louis, a TSF colleague in Haiti, reminds us: *“Haiti is not just the negative stories we hear in the media. It is not only murder, theft or violence; it is also a vast fertile land, capable of sustaining diverse and high-quality agriculture- an agriculture that can once and for all eradicate the hunger that persists in urban neighbourhoods.”*

At TSF, we believe that by working together, we can build stronger, fairer, and more united societies.



Catherine Cauchon  
Director of International Programs

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Pillars

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Field Offices

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Areas of Expertise

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Employees

Education

Health

Local Development

Food Security & Nutrition

Entrepreneurship

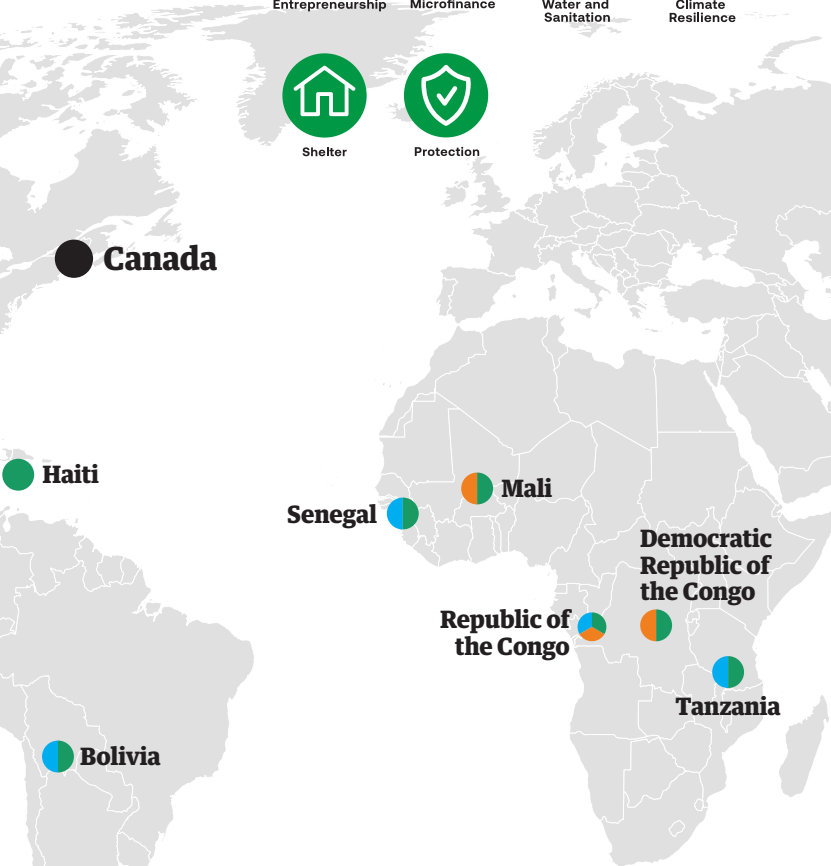
Microfinance

Water and Sanitation

Climate Resilience

Shelter

Protection



Meeting Dierry Fortuné

A meeting to see



Véronique Barbeau  
Director of Communication



Seydou Togola, Mali's Country Director, meeting villagers

The essence of Terre Sans Frontières is shaped through encounters, dialogues, and the bonds forged between professional teams, local communities, and headquarters. The identity is rooted on a professional approach closely attuned to the realities on the ground and guided by mutual respect.

Being present, speaking the local language, fostering exchanges grounded in honesty, are what make genuine local anchoring possible.

Seydou Togola, Country Director in Mali, explains: TSF is *“a partner that believes in a horizontal collaboration and in the development of the communities at the grassroots level. Villages have the freedom to express their views on the quality of our support, the tools we provide and the infrastructure we build [...] They are engaged with us; it’s for them, and we stand alongside them.”*

This social mobilization strengthens results. Working in this way

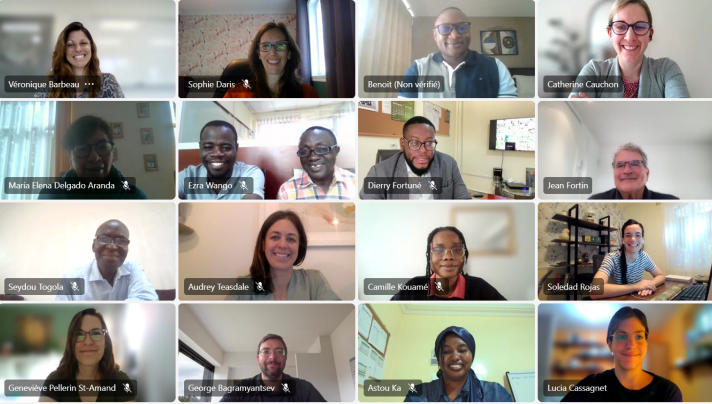
together has ensured that *“most of the innovations we have introduced came directly from the questions raised by the communities themselves.”*

Meanwhile, headquarters reinforces these efforts with a structured and consistent presence, safeguarding both the sustainability and coherence of interventions.

Even in the realm of IT systems, this approach of proximity and support guides the development of secure tools and working methods.

Starting at the headquarters, a resilient framework connects countries whether through the creation and adoption of a cloud-based network, training sessions to strengthen teams, or ad hoc support to improve better cybersecurity ensuring TSF’s work is protected both physically and digitally.

In this way, TSF embodies a dynamic identity, one that evolves thanks to the richness of human connections in the field and the strength of its internal communications.



Team meeting fostering exchange



# Creating prosperity

## Senegal

In the Matam region of northeastern Senegal, opportunities for a young girl like Ramatoulaye Diallo are scarce. Married at the age of fifteen, she was forced to leave school. Between the demands of household responsibilities and the arrival of her first child, education was no longer an option.

Matam has one of the highest rates of early marriage in the country, affecting nearly one in two girls.

To address this challenge, TSF has been working for the past three years to improve access to education for girls like Ramatoulaye.

By fostering a dialogue across different sectors of society, the barriers to returning to school are gradually being dismantled.

For several years, TSF’s team in West Africa has promoted development through a participating process: identifying the specific challenges faced by local communities, mobilizing them and fully engaging them in search of tailored solutions.

Success stems from mutual respect and effective collaboration.

The program implemented in Senegal and designed based on our experience in Mali, was carried out by and for the Matam community, in collaboration with the TSF team.

In this region, when a young girl marries, she moves to her husband’s household where the decision to continue her studies lies with her spouse or mother-in-law.

This is why, TSF created an action plan targeting these women whose role is decisive in family dynamics.

Community meetings and educational discussions proved essential in engaging them and encourage their participation.



**“It was thanks to the talks and awareness sessions highlighting the importance of education that I encouraged her to resume her studies,”** explains Fatou Seydou Diallo, Ramatoulaye’s step-mother.

Conversation after conversation, the young girls of Loumbal Baladji began to imagine a future filled with new possibilities.



**“Girls’ education is not only a right, but it is also a driver of sustainable development. By promoting access to schooling, we are laying foundation for a fairer and prosperous future,”** explains Houleye Abou Ba, teacher and facilitator during an advocacy event held last February in support of girls’ education.

Through these shifts, the women of Loumbal Baladji have begun to create prosperity for their daughters, their daughters-in-law, and themselves.

**“The future is ours,”** confirms Maimouna Wéllé, aged 15, president of the Young Girls’ Club.

Today, Ramatoulaye is back in school and wants to become an agent of change in her own right.

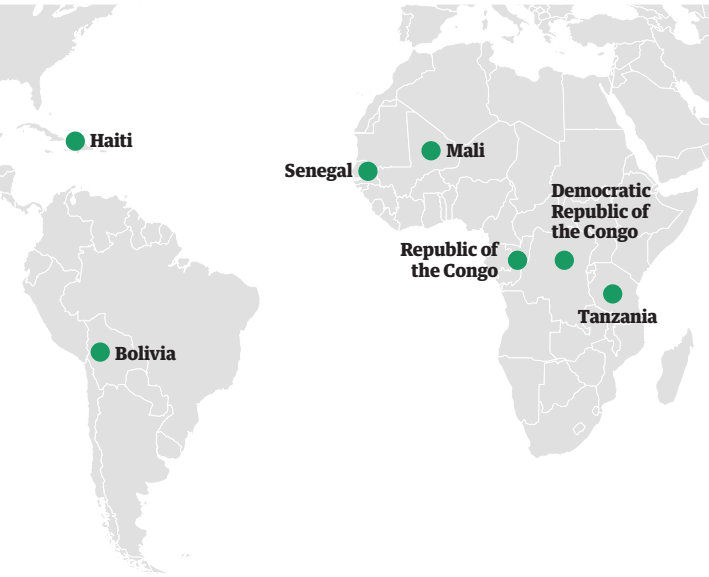


**“One day, I want to become a teacher to support children in their pursuit of knowledge. I also want to raise awareness so that girls in my community continue their education and grow into leaders in Senegal,”** says the young student with conviction.



A story to see

## Sustainable development



### Key objectives of the year

- Strengthening communities to guide them toward resilient self-reliance in Haiti
- Cultivating change to combat food insecurity and amplifying women’s voices in Mali
- Expanding access to information and quality primary healthcare through clinical and community approaches in the Republic of Congo
- Promoting equality through a youth school retention program in Senegal
- Building rural networks to ensure accessible and quality healthcare in Bolivia
- Empowering young people to take part in shaping their future society in the Democratic Republic of Congo
- Enhancing economic and social opportunities for communities affected by flooding in Tanzania



# For the dignity of refugees and displaced persons

Republic of the Congo

In the northern Republic of Congo, thousands of refugees and displaced people live in extremely precarious conditions - made even more devastating by the growing impacts of climate change.

Under-immunized against disease, exposed to floods and malnutrition, these vulnerable populations face each new crisis with almost no resources or infrastructure to rely on.

Humanitarian aid provided by TSF offers rapid, multi-sectoral assistance that addresses these daily challenges and helps to mitigate their consequences.

TSF’s teams are highly trained and ready to respond to new epidemics.

Yet the areas where TSF works - remote and isolated within the Congolese rainforest - have critical challenges: no electricity, no clean water and communities accessible only with great difficulty.



When floods hit, entire villages **“are submerged.** **What we fear most in these periods are outbreaks of diseases of cholera and other vector-borne diseases, since all sanitation systems overflow into the very water people must drink until the water recedes”** explains Dr. Michel Wonya, TSF Project Manager.

In a population already under-immunized, where **“most children are not vaccinated”**, the risks are multiplied.

TSF recognizes two essential factors for success in its humanitarian mission.

Firstly, acting quickly to limit the impact of crises. Through mobile clinics, TSF teams deliver health services directly to **“remote villages with no medical care. We stay two or three days, spending nights, and during that time, we provide consultations,**



**distribute medicine, offer prenatal care to pregnant women and vaccinate children under one-year old”**, notes Dr. Wonya.

Secondly, building strong alliances with local communities. Dr. Wonya explains: **“[...] we need to rely on people who know the field better than we do. We provide them with basic training and in turn, they visit families and households and share vital information. Once they are convinced, the wider commitment follows,”** he adds.

Through the community-based- approach, working with household’s heads, opinion leaders and religious figures, TSF ensures that vital information and assistance reach every layer of society.

**“Thanks to the community meetings organized by TSF on the importance of vaccination, I have seen vaccination coverage increase in my health area and a decrease in illnesses like pneumonia and diarrhea”**, reports Clotaire, village chief.

Despite many challenges last year, TSF’s humanitarian aid efforts persevered thanks to the unwavering commitment and dedication of



its teams, who mobilized to support those in greatest need.

## Humanitarian aid



### Main actions of the year

Ensure the effectiveness and transparency of humanitarian assistance through monitoring and evaluation in Mali

Responded rapidly to emergency needs to the most vulnerable populations in the Republic of Congo

Supported school attendance through food and material assistance in the Democratic Republic of Congo





# An experience full of humanity

Bolivia

By drawing on the expertise of Canadian specialists, TSF strengthened its development approach. The training delivered by volunteers is integrated into local practices, **“becoming a lasting tool for the community and multiplying the impact of each mandate,”** explains Camilo Gutierrez of TSF’s Bolivian office.

Over the past decade, TSF has carried out numerous projects and volunteer assignments. These initiatives have reinforced TSF’s vision in the field, particularly in health.

In the Altiplano region, one challenge stands out: long distances to rural health centers and limited services available undermine the population’s health.

To address this, TSF’s field office worked hand in hand with health centers and volunteers, with the goal of empowering rural communities.

Through these key steps: equipping, training, and raising awareness, partner municipalities in the Altiplano are gradually building a high-quality community health network accessible to all.

Mandate by mandate, whether exploratory, clinical, or capacity building, in Bolivia or virtually from Quebec, the professionals involved have established partnerships where knowledge exchange benefits everyone involved.

One such professional is Pascale Brouillette, a physiotherapist from Bas-Saint-Laurent, who joined TSF in 2022. Her initial assignment revealed the lack of equipment for children with muscular dystrophy. Back in Quebec, Pascale organized a collection of specialized equipment and in the fall of 2024, a fully loaded container was shipped to South America.

Meanwhile, the municipalities continued to fund local professionals’ salaries and ensure adequate facilities.

Once the equipment arrived, Pascale returned to Bolivia to train the physiotherapists on how to integrate these new tools into their daily practice.

This training component is vital. As Pascal explains, it enables local professionals, **“to continue to operate independently, but with new ways of doing things—because we’re not there to**



**replace them, we’re there to strengthen their skills.”**

This spirit of collaboration also inspired Andrée Deschênes, an agronomist and horticulturist from Kamouraska, to undertake a mandate with TSF in June of 2024.



**“The approach struck me as respectful of people, which was what mattered most. It’s meaningful to work humbly, side by side with people who want to make a difference.”**

Feedback from both Canadian volunteers and Bolivian professionals in dentistry, optometry, and physiotherapy centers pointed to a root cause of many health issues: diet lacking in essential nutrients. To improve health outcomes, TSF recognized the

need to also focus on food security and nutrition, an area that Andrée explored through her mandate.

Today, thanks to the expertise of volunteers, communities and professionals alike, have been equipped, trained and empowered - and the results are tangible.

When fully integrated into an existing development program, volunteer cooperation amplifies local expertise and extends the reach of TSF’s impact beyond its own teams.

As Camilo Gutierrez notes, **“it’s not a magic solution, but it is a powerful tool for sustainable transformation.”**



A program to see

## Volunteer cooperation



### Volunteer cooperation programs

#### Providing specialized health care and strengthening capacities in eye health and radiology in the Republic of Congo

Strengthening and ad hoc care in eye health and radiography capabilities

- Serge Poulin, optician
- Dr Gabrielle Fortin, physician
- Hélène Marcil, nurse
- Pierre Martin, optometrist
- Dr Frédérick Adom, ophtalmologist

#### Supporting and advising various local partners to improve health and food security in Senegal

Capacity building in agroecology

- Hamidou Maïga, horticulturist

Capacity building in occupational therapy

- Valérie Dion, occupational therapist

#### Strengthening health systems through exchanges and mutual support with local professionals in Bolivia

Exploratory in agronomy

- Andrée Deschênes, agronomist

Capacity building in physiotherapy

- Pascale Brouillette, physiotherapist

#### Reinforcing the knowledge of current and future professionals through practical training in Tanzania

Capacity building in oral health

- Jinhee Park, dental hygienist
- Freweni Gebreamlack, dental hygienist



# Haiti

## Building resilience together



Haiti’s development continues to weaken due to political instability, increasing violence, and insecurity. The country remains the poorest in the Caribbean and among the poorest in the world.

Despite the trend observed among international cooperation organizations, TSF has decided to remain present. This decision was made in consideration of the commitment and resilience demonstrated by the Haitian team since the beginning of the crisis.

TSF’s method, which strengthens ties with the local population directly through on-the-ground actions, opens the door to a relationship of trust. And all these agents of change, whether young children or adults, join TSF employees to promote and achieve the development of their society.

The accomplishments presented in these two pages go far beyond numbers; they represent changed lives, strengthened communities, and projects that inspire hope. The goal is to build an even more united future for a peaceful and prosperous Haiti for generations to come.

**Financial partners**  
Fondation Marcelle et Jean Coutu  
Ministry of International Relations and la Francophonie  
Laferté-Roy Family  
Émilien Lavoie



**Dierry Fortuné**  
Country Director



**Sophie Daris**  
Chief of program Latin America and the Caribbean

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**Number of employees**  
65

- Field office
- Antennas
- 24-25 Activities
- Historical presence



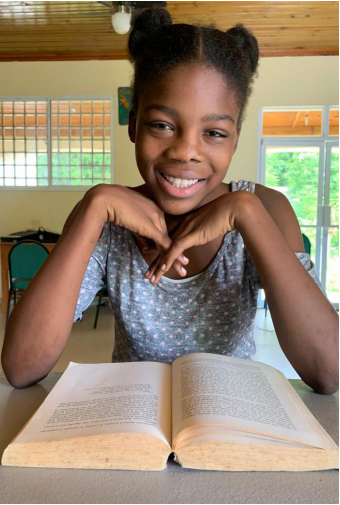
*“Thanks to literacy, my life has changed. I can read and write and even help my children with their homework. I have more confidence in myself and feel capable of reading any information, something I previously thought impossible. I advise anyone who, like me, feels limited by ignorance to never lose hope. Learning is a long journey, but every step forward is worth it.”*

**Marie Denise Dormélus**  
Participant in the TSF literacy program

## TSF’s program supports communities to become self-sufficient to promote their prosperity

### Sustainable development

- Maintaining all activities despite the insecurity
- Providing quality formal education to vulnerable children in shanty towns
- Adapted schooling for street children
- Deploying an adult literacy program
- Providing access to drinking water and electric charging
- Supporting high-potential youth
- Providing physical and psychological health care to children
- Providing better-adapted training following the evaluation of the agroecology program
- Supporting community empowerment through the creation and organization of income-generating activities
- Maintaining computer courses for the country’s youth to reduce their technological backwardness
- Maintaining an environment conducive to learning and healthy development for youth in situations of high vulnerability and with severe or moderate disabilities
- Promoting and guaranteeing a supply of healthy food outside the capital by the organization of community cooking workshops
- Continued support for partner community organizations
- Created a program of playful and educational activities for young people
- Offered short-term technical training in summer school format
- Organized a community fair promoting local products





Mali

Fostering  
change  
together



In Mali, food insecurity continues to worsen, intensified by both climate change and persistent conflicts in the north of the country.

Every three years, hunger strikes the same families, in a cruel cycle that has become almost predictable. In this context, despite the level of local development and all the humanitarian aid provided to communities, the Malian population continues to suffer from hunger.

Decades of field observation have allowed the TSF team to develop a hypothesis for breaking this cycle of recurring famines. Then, aware of the urgency, TSF launched a pilot year for the three-year “Grain of Hope - Jigiya” program.

Through an innovative approach of collaboration with cooperatives, combining subsistence agriculture and entrepreneurial ideas, poverty and the inequalities it creates will be reduced through the actions of the community itself.

The initial results have encouraged the team to move forward with this new program, which already appears promising.

By placing Malians at the heart of economic projects with a social impact, real, lasting change has been initiated.

**Financial partners**  
Fondation Marcelle et Jean Coutu  
World Food Programme



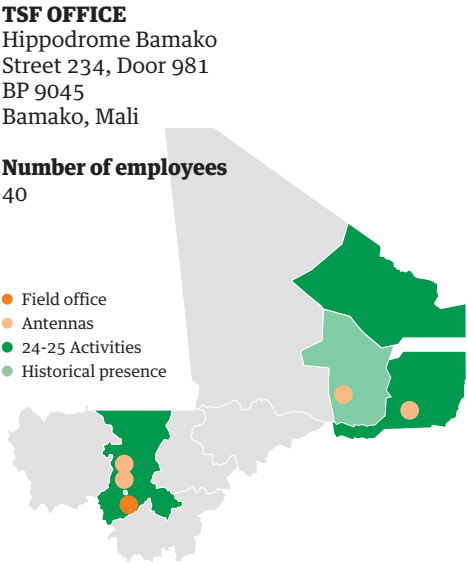
Know  
more



**Seydou Togola**  
Country Director



**Geneviève P. St-Amand**  
Chief of program  
West Africa



**“Working together has allowed us to accomplish what we could never have done alone. Before, everyone farmed in their own corner, with low yields and great uncertainty. Thanks to the project and the cooperative organization, we have better harvests, easier access to water, and more stable incomes. Collective work is the key to our autonomy and our future.”**

**Alou Traoré**  
Member of the Simplified Village Cooperative Society

TSF’s program contributes to socio-economic self-promotion  
and the improvement of the living environment in villages



Sustainable development

Review of interventions carried out during the 2019-2024 period through the organization of villagers’ forums

Implementation of a pilot food security project in two villages

Cooking demonstrations offered by committees of female nutritionists

Malnutrition screening campaign

Awareness raising on breast and cervical cancer and screening operations as part of the Pink October campaign

Training of young peer educators in sexual and reproductive health

Training on administrative and financial management for community health association

Training of female entrepreneurs in business management

Support for the formalization of cooperatives and training offered to members in leadership, negotiation, governance, administrative management, and gender equality

Financial, academic, psychosocial, and health support for scholarship recipients

Provision of school equipment to parent-teacher associations

Training provided to members of school management committees on their roles and best practices for supporting young people

Training and awareness-raising on personal and menstrual hygiene, the difficulties associated with puberty, and the risks of early sexual relations

Humanitarian aid

Monitoring and evaluation of school management and school canteens

Monitoring of the supply of community health center stores for the treatment of acute and moderate malnutrition

Monitoring of food price trends

Identifying households benefiting from unconditional food assistance through participation in targeted surveys

Monitoring of food distribution operations at all sites concerned



# Republic of the Congo

## Prioritizing health together



TSF’s activities in the Republic of Congo were impacted by the dissolution of USAID last January. TSF, which was scheduled to carry out several contracts with the United Nations, was caught off guard by this change in the United States’ international strategy.

The needs in the region are still acute, and they worsen with each project cancellation due to lack of funding.

In this context, the team’s responsiveness and adaptability made it possible to maintain the activities benefiting the local population.

As usual, TSF’s main objectives were to continue its interventions in the areas of health and food assistance, and to continue to support as many regions as possible.

For the first time, a mandate was obtained to intervene in the department of Pointe-Noire, in the far south of the country. Prevention, strengthening, and assistance actions were crucial for the affected communities. The results of this experience lived up to the team’s expectations and to TSF’s reputation in the country.

The efforts deployed on the ground and the commitment of our Congolese colleagues demonstrate a solidarity that brings a smile to the faces of many vulnerable people in this region of Central Africa.

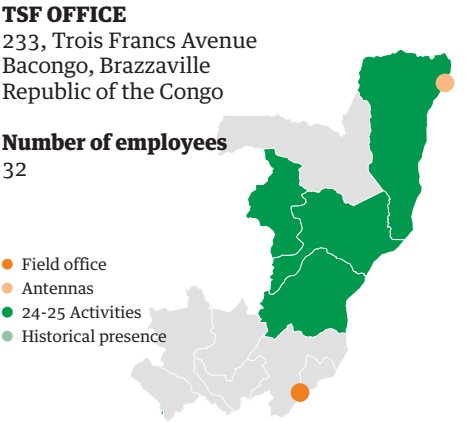
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Foundation of the Sisters of Saint-Joseph of Saint-Hyacinthe  
Poverello Foundation



**Benoît Ngadjole**  
Regional Director  
Central Africa



**Audrey Teasdale**  
Chief of program  
Central Africa



**“With the arrival of TSF and thanks to funding from UNICEF, I was able to travel to the most remote villages and identify cases of monkeypox, which I reported to the health district officials. Within a few months, the number of new cases of monkeypox had dropped considerably.”**

**Eric Mbouloukoue**  
Focal point in charge of the TSF project in Mossaka



**Know more**

## TSF’s program provides a multi-sectoral and integrated response to populations affected by food, health and climate crises



### Sustainable development

- Improving the rate of early pregnancy diagnosis and prenatal monitoring
- Rapid detection of potential complications during pregnancy using modern, high-performance equipment
- Adapting prenatal monitoring to respond to the detection of potential complications during pregnancy
- Promoting responsible behaviors in HIV/AIDS prevention and the sexual and reproductive health of young adolescents
- Distributing essential medicines such as antiretroviral and antimalarial drugs
- Improving the health of pregnant women and children through education sessions on the importance of nutrition and preferred health practices
- Strengthening institutional and community capacities for the management of acute malnutrition
- Raising awareness about vaccination in various health districts



### Humanitarian aid

- Supporting the response to the monkeypox epidemic
- Promoting better health, nutrition, and feeding practices among flood-affected populations
- Implementing an emergency response to address the critical health needs of flood-affected populations
- Strengthening awareness and implementing vaccinations in various health districts
- Providing food assistance to refugees through a nutritional program



### Volunteer cooperation

- A group of professionals has improved local visual health practice through the following actions
- Strengthening eye disease screening and treatment procedures
- Hands-on training on handling specialized equipment and reading results
- Raising awareness of the importance of UV protection through the provision of equipment
- Installation of an operating table, air conditioning, and access to water
- In-depth training on chest X-rays through hands-on workshops and X-ray readings
- Provision of visual equipment and supplies
- Surgeries offered to individuals with specialized diagnoses, including cases of pterygium, cataracts, and glaucoma



Senegal

Sowing an equal future together



Senegal is going through a period of transition following a year of elections. Despite this changing context, the TSF team is pursuing its goals regarding academic perseverance.

As the YEESO Youth program draws to a close, its impact is already clearly visible in the support emanating from the local community.

Thanks to various initiatives implemented, challenges have been overcome, difficult socioeconomic realities have been addressed, and bridges to address cultural differences have been built.

The results have been so significant that they have led the country’s government to invest more in education by committing to opening its first high school in the village of Loumbal Baladji.

This success illustrates, on the one hand, the scope of the challenge set by the Senegalese TSF team and, on the other, the anchoring that has been achieved. Through these actions, the entire community benefits from the program’s positive impact.

During this period of political transition, TSF’s mission in Senegal remains the same: to guarantee every child the opportunity to succeed in school.

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Fondation Marcelle et Jean Coutu  
Ministry of International Relations and la Francophonie of Quebec



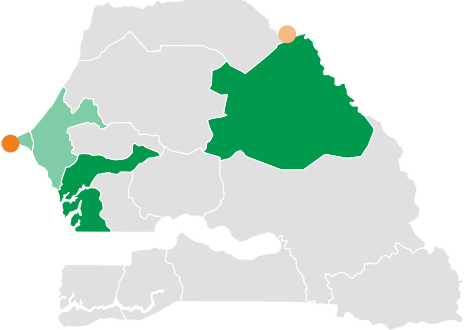
Astou Ka  
Country Director



Geneviève P. St-Amand  
Chief of program  
West Africa

**TSF OFFICE**  
Zac Mbao Extension,  
Cit  Sipres,  
Al Azhar Residence,  
Villa Cocotier n. 316  
Dakar, Senegal

**Number of employees**  
11



**“TSF provided assistance like no other. It set up a very well-equipped garden with an irrigation system and a borehole. We grow crops to feed ourselves and our children.”**

**Kardiata Hamady BA**  
Volunteer at the field school established by TSF

TSF’s program aims to improve access to education and health for marginalized populations



Sustainable development

Construction, development, and equipment of a daycare center, installation of a multifunctional field consisting of a handball and basketball court, as well as public benches

Improved security by installing solar lights in schools

Monitoring of proper building maintenance through training for education stakeholders

Greening of schoolyards through reforestation activities

Improved school playground infrastructure by adding a toilet block, a storage warehouse, and a caretaker’s quarters

Support and training of women’s volunteer groups for the school playground and school canteens

Distribution of daily hot meals to young people through the establishment of school canteens in the middle school and a daycare center

Educational reinforcement through courses and school supplies

Continuing training provided to teachers

Establishment of adapted transportation to high school for young people

Raising parents’ awareness of the importance of education through social mobilization, community outreach platforms, and educational talks

Promoting girls’ leadership through psychosocial and academic support, training, and the organization of awareness-raising and mobilization events



Volunteer cooperation

**A horticulturist incorporated traditional knowledge and modern methods in agroecology through the following activities**

Leading training sessions and supporting the group of women volunteers from the organic field school on the topics of biofertilizer production, biodiversity management, seed conservation and water resource management

**An occupational therapist contributed to strengthening occupational therapy skills among partner health professionals through the following activities**

Interventions with children with disabilities

Support for motor rehabilitation teams

Facilitation of training sessions

Advice to local professionals on the management of pain, stress, and depression in patients living with HIV

**Senegalese ophthalmologists performed cataract surgeries to meet a need identified during a 2023 vision health mandate**



Bolivia

Walking together towards autonomy



Bolivia is facing a period marked by economic and political challenges compounded by episodes of climate change.

The health sector, which has been severely underfunded for several years, is now experiencing significant shortages of equipment and medicines.

Faced with this evidence, the Bolivian team is working with various partner municipalities in the Altiplano to build a social fabric based on collaboration between various specialized professions.

Thus, the lack of government investment is being filled by local initiatives and training designed by volunteer cooperators, which complement the projects.

To ensure sustainable intervention, TSF has also enhanced its actions in the food sector with one-off entrepreneurship projects and an exploratory mandate in agronomy. Food, the foundation of good health, is indeed becoming the basis for future success.

The challenge of food security is great in a region with a capricious and unpredictable climate, but the TSF team is ready, and, with its expertise and the collaboration of the volunteers, solutions are materializing.

**Financial partners**  
Bagó Laboratories of Bolivia S.A.  
Ministry of International Relations and la Francophonie of Quebec  
Roncalli International Foundation  
Louise Grenier Foundation



Know more

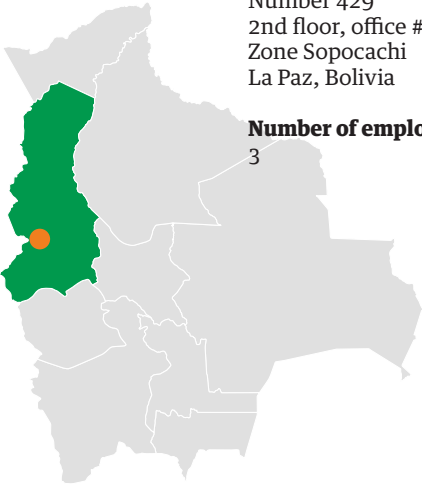


Maria Elena Delgado Aranda  
Country Director



Sophie Daris  
Chief of program Latin America and the Caribbean

- Field office
- Antennas
- 24-25 Activities
- Historical presence



**TSF OFFICE**  
Pedro Salazar St  
Number 429  
2nd floor, office #2A  
Zone Sopocachi  
La Paz, Bolivia

**Number of employees**  
3



*“What I found most rewarding about this experience was how international collaboration can make a difference in patient care and improve their quality of life.”*

**Karol Fabiola Chucamani Lovera**  
Physiotherapist at the Jesús de Machaca Health Center

TSF’s program builds bridges between different health care specialties to establish a self-sustaining community network



Sustainable development

- Acquisition of specialized equipment in health, nutrition, maternal and neonatal health, pediatric physiotherapy, oral and vision health
- Screening and awareness campaigns in visual and oral health and physical rehabilitation
- Continuation and enhancement of the food processing workshop program
- Support for greenhouse fruit and vegetable production through the installation of an irrigation system
- Acquisition of laying hens to increase food self-sufficiency
- Support for water regeneration in certain communities through native reforestation



Volunteer cooperation

**An agronomist consolidated the foundations of the TSF program in Bolivia through the following actions**

Strengthening skills in environmental management, soil regeneration, and sustainable agricultural practices among local farmers and in schools

Raising public awareness about water harvesting, effective compost preparation, climate change, and the importance of crop rotation

Evaluation of the tree planting project

**A physiotherapist has strengthened the network of physiotherapists in partner municipalities through the following actions**

Collection and delivery of equipment, including pediatric assistive devices, via a container

Theoretical and practical training on the use of the donated equipment

Raising awareness of the importance of referring people to physiotherapists, particularly for children and young people, among all healthcare staff at partner health centers



Democratic  
Republic of  
the Congo

Building  
opportunities  
together



The resilience of the people of the Democratic Republic of Congo has been further tested by persistent political tensions, a slowing economy, and volatile physical and food insecurity. All of this is increasing internal displacement and exacerbating the humanitarian crisis in the country.

TSF has responded to this situation by adapting to this reality. Indeed, although long-term development is TSF’s ultimate goal, concrete actions to address the most pressing humanitarian aid needs have been planned this year.

The humanity with which the local TSF team engaged in its work and in the various activities carried out throughout the year has provided moments of respite for a population of displaced people and refugees neglected by regional and international actors.

The scale of the challenges will not diminish anytime soon, but the team remains motivated and ready to adapt.

Financial partners

Ministry of International Relations and la Francophonie of Quebec

Roncalli International Foundation



Know  
more



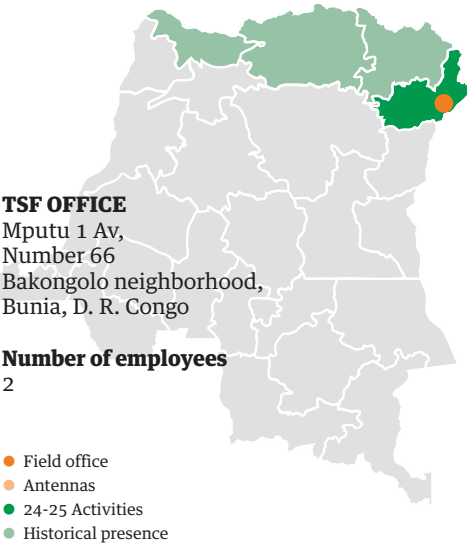
Benoît Ngadjole

Regional Director  
Central Africa



Audrey Teasdale

Chief of program  
Central Africa



*“The children know that they can receive this support in the form of hot meals at school, which improves their attendance; especially since they are displaced people, often in need of food. During the distribution, each child eats their fill.”*

Benoit Loti Maki

Director of the Saint-Luc primary school in Bunia

TSF’s program offers refugees and internally displaced people temporary relief from the precariousness of the humanitarian emergency



Sustainable development

- Creation and broadcast of radio programs on environmental protection
- Holding of a forum for leaders of the participating municipality on environmental protection
- Distribution of seedlings to volunteer households and support for tree planting



Humanitarian aid

- Distribution of hot meals to internally displaced students at a school in a refugee camp
- Purchase of school kits to support households in their children’s education



# Tanzania

## Strengthening communities together



Thanks to economic consolidation and progress on key infrastructure construction by political leaders, TSF’s “Equip Them” project in Tanzania fits harmoniously with the trends observed in the country.

Anchored in reconstruction projects in re-sponse to flooding, TSF is teaching Tanzanian women how to rebuild their lives and ensure their financial security.

One training at a time, the effects of in-come-generating activities are materializing. By investing directly in the agents of change, TSF’s action extends beyond the circle of those who participated in the project’s activ-ities. The positive impacts are already visible in families, neighborhoods, and villages.

Beyond this specific development ef-fort, follow-ups have been conducted with long-standing local partners. Maintaining relationships with the communities that have supported TSF’s initiatives since its inception is essential to ensuring the sustainability of results.

One day at a time, whether it’s the staff at headquarters or in the field office, the energy devoted to developing and implementing projects is aimed at improving the quality of life of Tanzanians.

**Financial partners**  
Poverello Foundation  
Florient Poupart



Know more



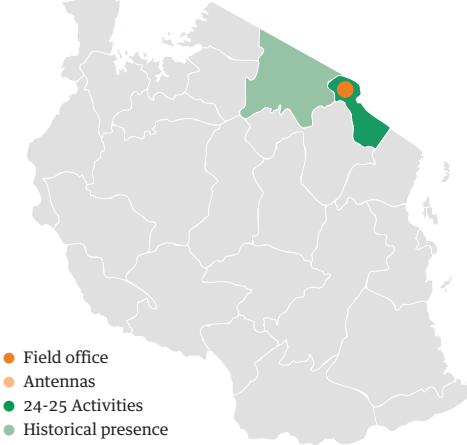
Nicholaus Lyatuu  
Country Director



Camille Kouamé  
Chief of program Tanzania  
and Project manager of  
the volunteer cooperation  
program

**TSF OFFICE**  
P.O. Box 10228  
Rindi Lane  
Moshi, Tanzania

**Number of employees**  
2



**“Being a single mother of one child and destitute was too much to bear.**

**Thanks to the entrepreneurial training provided by TSF and the start-up funds, my life has found a new lease of life.**

**I relaunched my small kiosk, and the profits generated from this business have allowed my child and me to resume**

**a normal life. I managed to pay my child’s school fees, and I thank TSF and all those who supported me for transforming my life and giving us new hope in this troubled world.”**

**Neema Mmbando**  
Participant in the TSF program



## TSF’s program establishes partnerships with various groups in order to strengthen their professional capacities



### Sustainable development

Professional entrepreneurship training

Business coaching for a group of women

Launching, monitoring, and supporting small and medium-sized enterprises (SMEs) through the allocation of start-up funds

Annual follow-ups with partners



### Volunteer cooperation

- Two dental hygienists collaborated with our local partners through the following activities**
- Theoretical and practical training offered to professionals
  - Dental screening campaigns conducted among primary and second-ary school students
  - Implementation of various tools, including a workbook on systemic dental screening in children
  - Discussions with dental students from the partner hospital
  - Workshops on daily oral hygiene and nutrition for the community



## Collaboration at the heart of our interventions



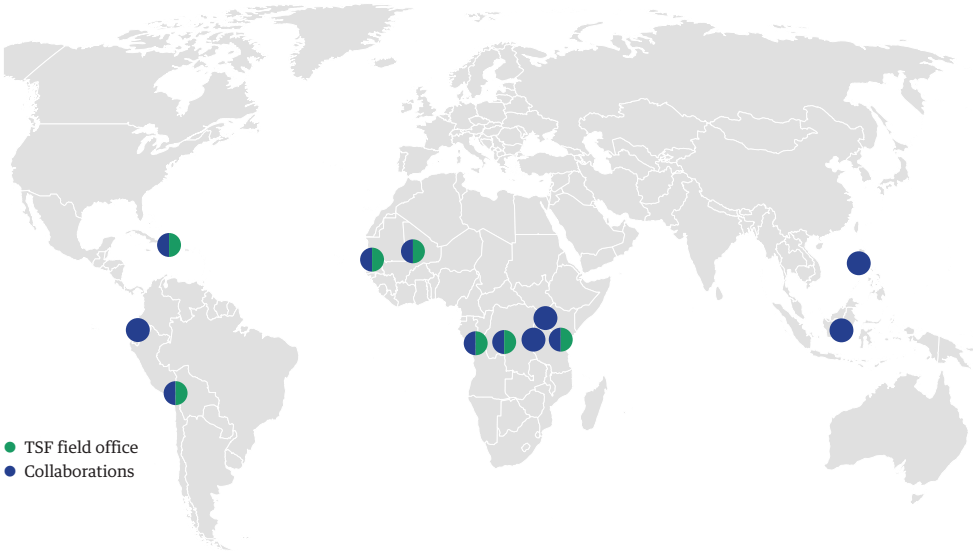
At Terre Sans Frontières, collaboration is not just a value - it’s a fundamental way of working. TSF believes deeply in the potential of its local allies, whose contribution enhances the direct impact of projects on communities.

Whether through institutional partners such as ministries and government agencies, thematic working groups that coordinate humanitarian responses (clusters), or local steering committees, civil society as a whole is actively involved.

By sharing responsibilities in this way, partners help ensure that the benefits of cooperation reach members of a community - at the village, municipal, and even national level.

This collaborative approach also broadens TSF’s operational reach providing greater flexibility in how we engage with various stakeholders, beyond the structures of our field offices.

A notable example of this in 2024, was the partnership with the Haiti Partage Foundation. By assuming the responsibility for the



foundation’s operations, TSF ensured continuity of essential services. The mutual trust built over the years of collaboration reassured the foundation’s leadership that its mission would continue uninterrupted.

Similarly, TSF’s long-standing partnership with religious communities demonstrates the lasting value of this collaborative model.

While such partnerships strengthen TSF, religious communities and private foundations alike, it is ultimately the people who benefit from the projects who gain the most from this shared commitment.



Know more

## The Unidad Educativa Especializada Fiscomisional Nuestra Señora del Carmen

In 2024-2025, TSF continued its partnership in Ecuador with the Unidad Educativa Especializada Fiscomisional Nuestra Señora del Carmen (UEENCAR), an organization working in an environment marked by insecurity and economic instability.

UEENCAR’s mission is to promote the empowerment and social inclusion of young people with disabilities. Through targeted projects, TSF provides vital support to offer opportunities to this often-marginalized population. In the current context, this commitment is more essential than ever.



● UEENCAR  
● 24-25 Activities  
● Historical presence

### Sustainable Development Initiatives

Strengthen infrastructure and a safe, welcoming space for group activities that foster physical and emotional well-being by rebuilding the roof of a multipurpose hall

Promote recreational, psychological development, and social bonds among youth by building a swimming pool

## Religious communities

Though TSF is a secular organization, it carries the legacy of its founders, the Brothers of Christian Instruction. Building on decades of collaboration with religious communities, TSF implements essential initiatives across multiple sectors. These partnerships take several forms.

### Management Support

TSF assists local partners through needs assessments and capacity building for staff and volunteers, helping to ensure the smooth operations of schools, health centers, market gardens, and entrepreneurship and accounting management training.

### Program Implementation

TSF collaborates with religious communities to carry out their projects in education, health, sustainable agriculture and vocational training. By participating in both planning and implementation, TSF promotes local ownership and the sustainability of results.

### Fund Transfer and Oversight

TSF ensures the transfer of funds from religious communities in Canada to developing countries, while ensuring, to donors and provincial and federal authorities, the sound financial management and effective implementation of supported projects.

### Volunteer Engagement

TSF deploys professionals - dentists, optometrists, managers and others - to work with Southern partners, strengthening local capacities and supporting projects’ continuity.

Over the years, this collaboration has fostered a profound bond of trust.

For instance, in the Île-à-Vache region of Haiti, TSF and the Sisters of Saint Francis of Assisi developed an agroecology program featuring tailored technical training in community gardens. This initiative has led a transition towards more sustainable and self-sufficient agricultural practices.

A shared commitment to social justice and equitable resource distribution lies in the heart of this enduring partnership which continues to produce meaningful and lasting results.



Jean-François Dubois  
Liaison Officer with Religious Communities



Know more



A moment of exchange between David Koly Ndior, from the National Association of Catholic Health Establishments and Structures of Senegal (ANESCS), Geneviève P. St-Amand, chief of program for West Africa in Canada, Sister Léa Charles Tendeng, director of ANESCS, and Astou Ka, Country Director in Senegal. This strategic partnership enables TSF to share its expertise with a vast national network of institutions.



**“Together, the Society of Saint Francis of Assisi and TSF have achieved much, advancing progress across several communities, through mobile health clinics, food distributions during severe food insecurity, a social assistance program and an agropastoral project that helps revive local economies and support income generation.**

**TSF wishes to pay tribute to Sister Flora Blanchette, the founder of the organization, for her unwavering humanism and her belief that every young person - regardless of background or health conditions - deserves the same opportunities to succeed in life. Through her vision, she created not only a home for children with physical and intellectual disabilities but also a place of learning and hope, even in the most challenging circumstances.”**

Darlie Pricila Hershel Louis  
TSF employee in Haiti



## Finances

For Terre Sans Frontières (TSF), international cooperation goes far beyond development programs or humanitarian aid initiatives. It is above all a philosophy of sharing, one that begins with every field office we establish.

TSF employees are the first to benefit from this development mission. By injecting resources into the local economy - even before projects begin - TSF lays the first foundation for sustainable change.

Moreover, because the people who lead our activities come from the very communities where they are implemented, their motivation to achieve results is doubled. These true agents of change improve not only their own living conditions and those of their families, but also that of their communities and countries.

By 2024-2025, our approach ensured that nearly all of the funds entrusted to us by our donors reached the field directly. The trust-based relationship we have built over the years with our field finance teams has been maintained through rigor, transparency, positive audits, and honest ongoing communication with the headquarters.

It is this proximity and accountability that reassures our donors and encourages them to continue supporting our mission. Year after year, we work to demonstrate we are worthy of this renewed trust.

While the financial landscape of the international cooperation sector remains fragile in 2025, we reaffirm the importance of every donation, every gesture, every commitment.

As long as we continue to earn your trust, we pledge to invest your donations wisely and responsibly.



George Bagramyantsev  
Director of Finance

| Sources of funding                             | 2025         |  | 2024         |  |
|------------------------------------------------|--------------|--|--------------|--|
| Foundations                                    | \$ 4,652,672 |  | \$ 5,239,338 |  |
| International organizations                    | \$ 898,804   |  | \$ 150,158   |  |
| Public donations and other products            | \$ 410,363   |  | \$ 658,925   |  |
| Religious communities                          | \$ 1,464,799 |  | \$ 1,896,906 |  |
| Investment products                            | \$ 18,574    |  | \$ 34,696    |  |
| Contributions in the form of services rendered | \$ 115,800   |  | \$ 116,200   |  |
| Government of Quebec                           | \$ 173,918   |  | \$ 354,004   |  |
| Total                                          | \$ 7,734,930 |  | \$ 8,450,227 |  |

| Breakdown of expenses                          | 2025         |  | 2024         |  |
|------------------------------------------------|--------------|--|--------------|--|
| International programs                         | \$ 7,194,464 |  | \$ 7,942,551 |  |
| Contributions in the form of services rendered | \$ 115,800   |  | \$ 116,200   |  |
| Administration                                 | \$ 549,943   |  | \$ 579,446   |  |
| Fundraising and communications                 | \$ 168,539   |  | \$ 179,948   |  |
| Planned giving                                 | \$ 192,812   |  | \$ 73,196    |  |
| Total                                          | \$ 8,221,558 |  | \$ 8,891,341 |  |

| Assets                   | 2025         |  | 2024         |  |
|--------------------------|--------------|--|--------------|--|
| Cash                     | \$ 973,231   |  | \$ 345,778   |  |
| Investments              | \$ 302,741   |  | \$ 425,736   |  |
| Other short-term         | \$ 823,333   |  | \$ 924,337   |  |
| Policy acquisition costs | \$ -         |  | \$ 22,824    |  |
| Life insurance policies  | \$ 82,513    |  | \$ 31,140    |  |
| Fixed assets             | \$ 269,365   |  | \$ 310,800   |  |
| Total                    | \$ 2,451,183 |  | \$ 2,060,615 |  |

| Liabilities | 2025         |  | 2024         |  |
|-------------|--------------|--|--------------|--|
| Net assets  | \$ 498,505   |  | \$ 999,213   |  |
| Short-term  | \$ 1,952,678 |  | \$ 1,061,402 |  |
| Total       | \$ 2,451,183 |  | \$ 2,060,615 |  |

**“In our opinion, the financial statements [...] present fairly, in all material respects, the financial position of [TSF] as of March 31, 2025, and the results of its operations and its cash flows, in accordance with Canadian accounting standards for not-for-profit organizations.”**

Deloitte S.E.N.C.R.L./s.r.l.  
Independent Auditor's Report 2024-2025

## To our donors, funders, committed partners, volunteers, members and passionate teams, thank you.

### Stakeholders

Fondation Marcelle et Jean Coutu

The Brothers of Christian Instruction

World Food Programme

United Nations International Children's  
Emergency Fund

Ministry of International Relations  
and la Francophonie of Quebec

World Health Organization

Haiti Partage Foundation

Les Oeuvres Le Royer

Florient Poupart

Laferté-Roy Family

The Sisters of Providence

Roncalli International Foundation

Famille Samara Foundation

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Rotary District 7790

Foundation of the Sisters of Saint-Joseph  
of Saint-Hyacinthe

Secours-Missions

### Major Donor

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Onyl Marchand

Religieuses adoratrices du Précieux sang

Richard Julien

Soeurs de la Charité de Saint-Hyacinthe

Soeurs servantes du Saint-Coeur de Marie

### Notable donors

Dental Clinic Paulo-Taheri Inc.

Club Optimiste La Prairie

Alma’s Rotary Club (District 7790)

Brazzaville’s Rotary Club

Collège Jean De La Mennais

Dominican Sisters of the Trinity

Touchette Family

Janet McLean

Julien Constantin

La Corporation civile Les pères prémontrés

Les Petites Franciscaines de Marie

Les Petites Soeurs de la Sainte-Famille

Maison générale des Ursulines

Marcel Gagnon

Michel Lamarche

Michel Paulo

Michel Rainville

Pavage Céka Inc.

Raymond Lachance

The Society of Foreign Missions of Quebec

Soeurs de la Charité Saint-Louis du Québec

Vincent Dubois

Vu Optométrie et Lunetterie

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**TSF would like to highlight the involvement of a generous man who has been with us since the early years, the late Guy Gervais.**







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**For a fair sharing of wealth**

**[www.terresansfrontieres.ca](http://www.terresansfrontieres.ca)**

