



TERRE  
SANS  
FRONTIÈRES

Activity Report  
**2022-2023**





## Our values

### Solidarity

The search for collective wellbeing, guided by a duty to help and to share, must always drive and govern the actions of our organization's members and stakeholders.

### Respect

Interactions between TSF members and stakeholders must be courteous and foster an atmosphere that is free of all forms of harassment, discrimination and violence. We believe in cultural diversity and the advancement of an environment in which everyone is appreciated and treated with dignity.

### Innovation

Our open-mindedness, creativity and agility allow us to adapt our practices and projects, so we can set ourselves apart in all our areas of activity. When faced with new situations, we strive to exceed our stakeholders' expectations.

### Accountability

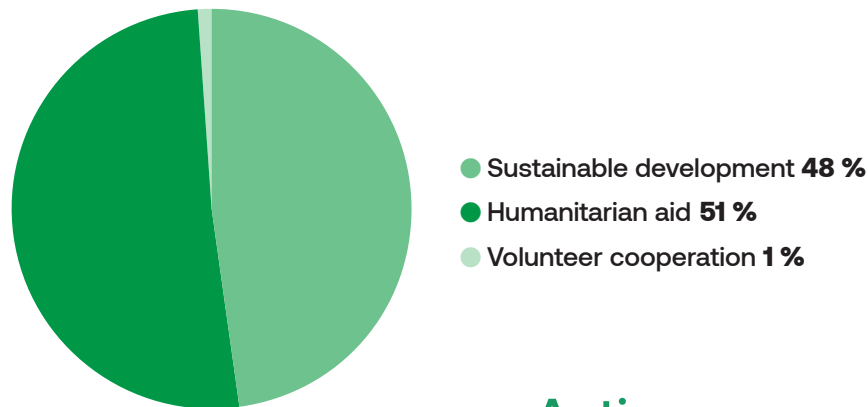
In all our work and to the best of our ability, we espouse responsible, honourable, impartial and fair conduct, and follow all laws and regulations. Each person must act in TSF's best interests and do what's necessary to ensure treatment is consistent and free of discrimination in all its forms.

### Commitment

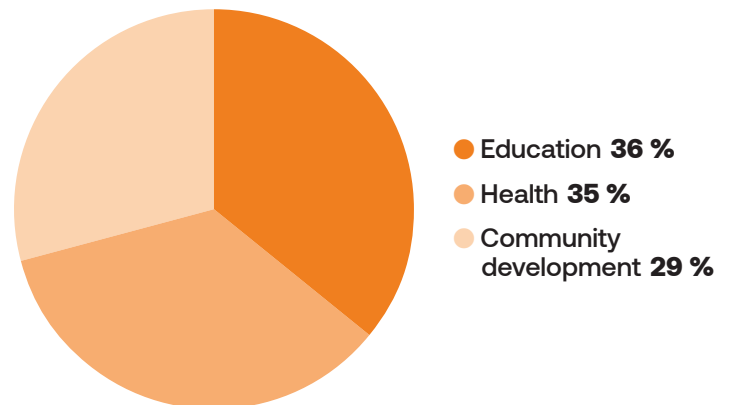
Each person must be invested and motivated in their work and strive to attain their objectives by leveraging resources efficiently and effectively. Our goal is to give populations the tools to become more autonomous, facilitate their development and provide sustainable access to a decent standard of living.

## Our impact in 2022–2023

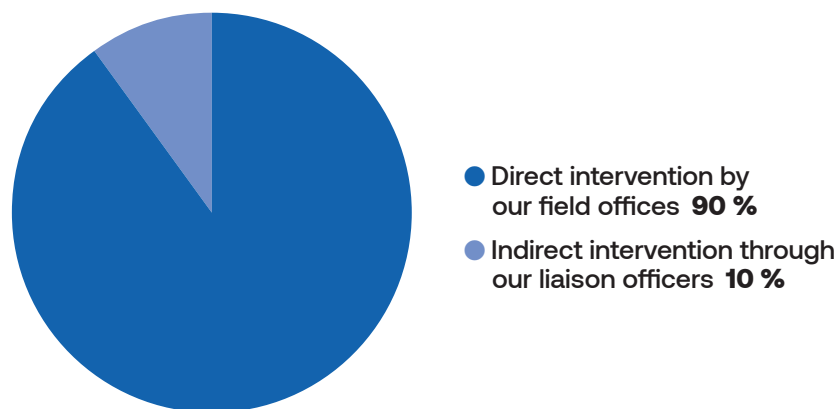
### Action pillars



### Action areas



### Methods of intervention



## A word from the President and the CEO



The past year has been important for TSF's management team and Board of Trustees. A significant portion of time was spent drafting the 2023–2027 strategic plan, which was adopted in December 2022.

Three pillars—sustainable development, humanitarian aid and volunteer cooperation—support the strategic plan, which expresses our ambition of having strong field offices that take charge of our activities in education, health and community development. This entails reinforcing management at the head office and in the field, consolidating our relationships with

our Canadian and international stakeholders, raising awareness of our work and diversifying our funding sources.

Of course, international development is notoriously unpredictable, but the strategies we are putting forward are not new. We had already identified our action pillars and areas and opened several field offices, all of which delivered tangible results and encouraged us to stay on this path.

Indeed, the last few years have shown us just how essential strong field offices are in the pursuit of our activities. For instance,

they allowed us to continue operating during the COVID19 pandemic and, more recently, the severe social crisis in Haiti. Our strong and resilient Haitian team is the only reason TSF has been able to not only maintain its day-to-day activities in the country, but also organize emergency relief for the most affected families.

Conditions in Mali are difficult and tense as well, marked by unexpected events. Again, the local Sahel 21-TSF team has been able to adapt in order to continue its work in around 30 villages and its collaboration with the World Food Programme

(WFP) in the north of the country. We would like to thank the Marcelle and Jean Coutu Foundation for its phenomenal support in Haiti and Mali, despite the prevailing uncertainty.

The circumstances were more favourable when we opened our new field office in Dakar, Senegal, with a branch in Matam that oversees Yesso!, a youth program promoting persistence in school. According to the strategic plan, we should be ramping up our activities in Senegal in the next few years.

We are delighted that our volunteer cooperation program, which was put on hold for two years because of the COVID-19 pandemic, is fully up and running again. In 2022-2023, we carried out four mandates in three countries, including through our partnership with the Ministère des Relations internationales et de la Francophonie (MRIF).

This is all the more important given that volunteer cooperation is an essential part of our strategic plan. For many years, most of the cooperants TSF has sent into the field have been professionals, as opposed to general volunteers, and their expertise ties into our areas of activity. They therefore directly support our programs in each country and strengthen our teams and partners by sharing their skills rather than simply providing services. In addition to our work in the field, we intend to offer virtual mandates, a form of volunteer cooperation that we began to experiment with during the pandemic and which we hope to develop further.

In closing, we would like to pay tribute to Kadidiatou Diallo, the director of program-

ming and development at Sahel 21, TSF's subsidiary in Mali, who passed away in August 2022. Ms. Diallo was a pioneer who made Sahel 21-TSF a highly respected organization. Her contribution to an improved standard of living for her compatriots, particularly her fellow countrywomen, is remarkable.

In the coming years, we will tackle the exciting challenge of giving our devoted teams the necessary tools and guidance to ensure our field programs are a success. Our goal is to help the underprivileged populations in the countries we serve even more, so they can become autonomous, live with dignity and assert their rights.



**Linda Bambonye**  
President



**Jean L. Fortin**  
CEO

## 2022 – 2023 Board of Trustees

**Linda Bambonye**  
President

**Richard Brisson**  
Vice-president

**Normand Rochon**  
Treasurer

**Louise Marcoux**  
Secretary

**Jean Fortin**  
CEO

**Safae Ahbib**  
Administrator

**Karine Arsenault-Pelletier**  
Administrator

**Marguerite Aussant, S.J.S.H.**  
Administrator

**Malika Bell**  
Administrator

**Claude Gélinas, FIC**  
Administrator

**Natacha Leclerc**  
Administrator

**Lillian Njamen**  
Administrator



# Sustainable development



In Mali, Sahel 21-TSF continued to support women's entrepreneurship.

## Mali

Sahel 21-TSF continued its integrated development activities in 37 Kolokani Cercle villages and its women's entrepreneurship work in Kati Cercle, with financial support from the Marcelle and Jean Coutu Foundation.

Numerous undertakings reinforced all of the program's components. Awareness campaigns on sexual and reproductive health and nutrition, consisting of public education sessions, educational talks in schools, radio programs and theatrical sketches, reached 89,892 villagers. Our literacy campaign was conducted in

26 centres with 487 participants, including 392 women.

The scholarship program helped 58 young women in college and university. Project sponsors benefited from a coaching process involving hands-on accounting training, and individual and

group support and advice. This guidance allowed 70% of the sponsors to become technically and financially self-sufficient.

As regards infrastructure, four water points were built, and local entities received training on how to manage and maintain them. A new maternity ward opened in Sagabala, serving 39,321 people in 24 villages and 18 hamlets. It will give women better access to sexual and reproductive healthcare while respecting their physical and personal privacy.

The Saint-Louis school complex also has a new computer room, where a hundred or so students can take computer courses, develop their skills and stay connected with the world.

## Senegal

We opened a new field office in Dakar and hired staff to consolidate our presence there, in collaboration with the Marcelle and Jean Coutu Foundation. A branch was also opened in Oréfondé, in the Matam region, to coordinate the Yesso! youth program in the village of Loumbal Baladjii.

The program aims to promote persistence in school and reduce the effects of dropping out, particularly for girls. Rehabilitation and construction work was recently completed at the primary school and college benefiting from this program. Students in Baladji are already enjoying better learning conditions in an improved school space (repaired classrooms, new tables, benches, toilets, school cafeterias, administration block). School supplies and teaching materials were also distributed. We

launched the process to implement physical libraries and Ideas Cube, with support from Bibliothèques Sans Frontières.

Our partnership with the Association Nationale des Poste de Santé Catholique du Sénégal (ANPSCS) continued, with the collaboration of the Ministère des Relations internationales et de la Francophonie du Québec (MRIF). We provided medical equipment and supplies to 30 maternity wards and approximately 10 health stations. Training was also given to optimize the use of these materials.

## Democratic Republic of the Congo

In October 2022, two cohorts graduated from the professional learning and leadership centre (PLLC), which offers training to young people, including vulnerable girls and victims of armed conflict in the province of Ituri. A total of 84 youths received their certifications in one of three specialties taught at the PLLC, i.e. sewing and tailoring and modern embroidery, electricity and renewable energy, and agropastoralism. All learners at the PLLC also have the opportunity to take introductory courses on computers and rural entrepreneurship as a transversal axis aiming to encourage business creation initiatives and the development of income-generating activities.

TSF also gave books and school supplies to the Groupe Scolaire Gabriel Deshayes (GSGD), an extension of the PLLC dedicated to formal education which contributes to its self-financing.

In Zambia, a new water source now supplies more than 750 villages.

We also helped build a space in the heart of the Dungu market for the activities of the Mama Ya Sika women's association.

## Tanzania

The maternity ward at the Neema Health Centre officially opened following its rehabilitation. Ongoing awareness sessions on prenatal care, early pregnancy and marriage, sexually transmitted diseases, and gender equality were offered at the centre to women, girls and young married couples. More than 3,000 women attended these sessions. Solar panels were also installed to provide a more reliable power supply to the maternity ward, which has regular outages like the rest of the country.

## Haiti

Even though the social context is extremely difficult in Haiti right now, we were able to continue offering our regular programs thanks to support from the Marcelle and Jean Coutu Foundation. We mainly did work in Vialet and the surrounding area, the location of our field office, Croix-des-Bouquets and Île-à-Vache. In Vialet, we focused on agroecology, professional training and sponsoring young students. We also offer guidance to encourage the development of a network of agroecology sponsors and solidarity groups bringing together different independent dealers.

In Croix-des-Bouquets, the Maison de l'Avenir Jacqueline-Lessard opened a brand new building for the school's primary students, and classes resumed in January 2023.





Professional training makes it easier for young people in Haiti to enter the workforce or create jobs and businesses.

In Île-à-Vache, the Oeuvre Saint-François d'Assise continues to oversee the education and wellbeing of disadvantaged youth, including approximately 30 children with moderate to severe disabilities.

Our social relief program, which offers community services like drinking water distribution and mobile phone charging at all our sites, is proving to be all the more

essential given the current situation in the country. Mobile health clinics were also organized in several communities.

## Ecuador

Our partnership with the Unidad Educativa Especializada Fiscomisional Nuestra Señora del Carmen (UEENCAR) is still going strong, with a view to fostering

social inclusion for as many people as possible, especially youths with disabilities. In 2022–2023, we equipped seven specialized classrooms with technology, to help staff enhance the lessons given to 46 girls and 34 boys.

Professional training workshops were also put in place to make it easier for teenagers and young adults living with disabili-



ties to enter and adapt to the workforce. Approximately 30 young people benefit from this program, which includes staff who facilitate the workshops and raise awareness among families who may underestimate the youths' employability.

## Bolivia

The hospital in Pucarani now has a new gynecology office; TSF also sent supplies and equipment to meet the most urgent needs.

The nutrition clinic at Hospital de 2do. Nivel in Viacha received equipment and furniture as well.

Greenhouses were built in Lacaya and Ancocagua to improve food security in a

context of climate change. They will also make it easier for high school and college students to receive training.

A collaboration with the specialized education centre in the municipality of Jesús de Machaca, which offers professional training to youths with disabilities, also led to equipment being sent for bakery courses.

TSF sent physiotherapy, dentistry and optometry equipment, which was distributed to the health centres in Pucarani, Viacha and Palcoco where our health professionals work.

We also held an eye health day, during which 50 people aged 45 to 90 received care.

## Uganda

The development of the trade school in Nebbi, run by the Sisters of Providence, continued. Young adults learn to read there, or improve their sewing, carpentry, food service, hairdressing, entrepreneurship or craft skills. Several needs were addressed in 2022-2023, through the purchase of carpentry tools and sewing machines, the addition of beds and mattresses in the dormitories, and the building of chairs and benches for students and teachers.



In Bolivia, students built greenhouses to improve food security.

# Humanitarian aid

## Republic of the Congo

We are continuing the work started eight years ago with the UN Refugee Agency (UNHCR) at nine sites, i.e. Bouemba, Bétou, Impfondo, Mougoungui, Moualé, Ntanry, Dongou, Ibenga and Ngabé. In 2022-2023, health was at the heart of our activities in the Republic of the Congo as we provided primary, secondary and tertiary care to more than 60,000 refugees and their host communities. This includes services in reproductive health and HIV/AIDS, mental health, nutritional monitoring and malnutrition care, as well as prevention and intervention in sexual and gender-based violence.

Maternal and infant health remains an unrelenting concern. Every month, just in Bétou, more than 400 women come in for pregnancy follow-ups, and 150 babies are delivered.

Through our partnership with the Ministère des Relations internationales et de la Francophonie du Québec (MRIF), we have also equipped the integrated health centre in Bétou with an ultrasound machine, which will improve diagnosis and pregnancy care.

We carried out a project to treat and prevent malnutrition in children aged 6

to 59 months and pregnant and nursing women, in collaboration with the World Food Programme (WFP). Close to 5,000 children and more than 10,000 women received supplements. Furthermore, close to 9,000 people, including 5,000 women, received information on malnutrition prevention.

Along with our work in health, we continued to oversee all the logistics for day-to-day operations on the UNHCR's behalf, managing the vehicle fleet, maintaining infrastructure, distributing fuel, and building shelters and community infrastructure on the host sites.



In the Republic of the Congo, maternal and infant health is a priority for us in the care we offer refugees.





The distribution of drinking water is part of our humanitarian aid work in Haiti.

## Mali

Sahel 21-TSF provides emergency food relief to communities facing extremely difficult climatic conditions, which impact harvests. In 2022, grains were distributed to 95 villages with close to 58,000 inhabitants.

In Mali's northern region of Kidal, where populations also face violence by armed groups, Sahel 21-TSF is collaborating with

the World Food Programme (WFP) to facilitate the distribution of food, supervise 38 schools and their cafeterias, and monitor the supply, availability, diversity and price of products in seven markets.

## Haiti

As serious social turmoil has worsened food insecurity, we have started providing targeted assistance to vulnerable families.

We distributed hundreds of kits containing staples like rice, oil, peas, corn and milk, as well as hygiene products in several communities. At the height of the social crisis, we offered free drinking water to help fight cholera. We also provided charging stations for mobile phones, which are turning out to be an essential personal security tool.

# Volunteer cooperation

After a two-year lull due to the COVID-19 pandemic, we resumed our volunteer cooperation activities, carrying out four mandates in three countries with 14 volunteer cooperants. As stated in our strategic plan, the primary objective of these mandates is to complement and strengthen our programs, partners and field offices.



In the fall of 2022, a physiotherapy mandate was carried out in Bolivia.

## Republic of the Congo

We carried out an eye and dental health mandate with our medical team at the Bétou integrated health centre in the north, in collaboration with the UN Refugee Agency (UNHCR). Seven volunteers, including one South-South volunteer from Togo, travelled to the region in order to transfer their skills to local staff and provide care. During eye health consultations,

695 people, including 502 refugees, received donated prescription glasses. A total of 79 people, including 39 refugees, received dental treatments, particularly extractions and fillings.

## Bolivia

A physiotherapist completed a mandate at the Pucarani hospital's physiotherapy

clinic. The three main goals were to reinforce local competencies by sharing best practices and holding hands-on training workshops, to provide care to vulnerable groups, including women, girls, children and people with disabilities, and to assess rehabilitation needs, particularly supplies and equipment in consultation rooms.



## Senegal

A team of five volunteers went to Senegal's Matam region for the first time. They provided eye exams, giving glasses when necessary, to 294 children and 29 teachers at two schools in Loumbal Baladj, and to certain at-risk individuals in the village. This mandate, which was part of the recently launched Yesso! academic persistence program, also aimed to raise awareness among teaching staff of the various eye problems that can affect children, and to enhance the skills of the nurse at the Loumbal Baladji health station. Interestingly, after the mandate, one volunteer optometrist sent five pairs of glasses to children whose prescriptions were not available in the inventory that was originally brought to the country. A second team of two volunteers went to Senegal for a mandate in pharmacy and accounting management with our partner, the Association nationale des postes de santé catholiques du Sénégal (ANPSCS). The pharmacy volunteer participated in discussions and recommended ways to improve medication inventory management, and the accounting volunteer exchanged ideas and offered solutions to strengthen and standardize accounting management at the different ANPSCS health stations.

### 2022-2023 volunteers

#### Bolivia

Pascale Brouillette

#### Republic of the Congo

Pierre Lavallée

Diane Pilotte

Serge Poulin

Catherine Piché

Josée Laforest

Nathalie Dumont Dessureault

Frédéric Adom (South-South volunteer from Togo)

#### Senegal

Christiane Béliveau

Pierre Martin

Elisabeth Duncan

Serge Poulin

Jacques Dumais

Kelly Lessard

Pierre Dussault

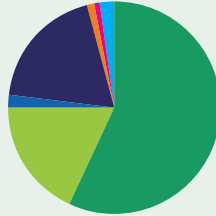


A team specializing in eye health went to Senegal's Matam region.

## Financial information

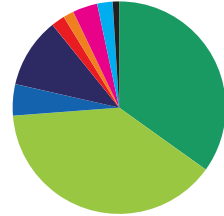
### Funding sources

	2023
Foundations	\$ 5,932,785
International organizations	\$ 1,883,484
Donations from the public and other revenues	\$ 250,425
Religious communities	\$ 1,956,216
Draws	\$ -
Investment returns	\$ 50,149
Contributions of services	\$ 90,600
Government of Quebec	\$ 133,000
Government of Canada	\$ -
<b>Total</b>	<b>\$ 10,296,659</b>



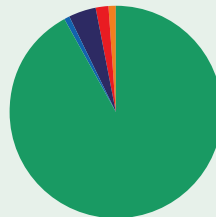
### 2022

Foundations	\$ 4,142,718
International organizations	\$ 4,612,750
Donations from the public and other revenues	\$ 565,647
Religious communities	\$ 1,269,095
Draws	\$ 250,650
Investment returns	\$ 19,848
Contributions of services	\$ 44,800
Government of Quebec	\$ 278,312
Government of Canada	\$ 11,582
<b>Total</b>	<b>\$ 11,195,402</b>



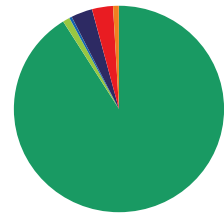
### Expense allocation

	2023
International programs	\$ 9,749,152
Local program	\$ -
Contributions of services	\$ 90,600
Administration	\$ 437,601
Fundraising and communications	\$ 161,233
Planned giving program	\$ 73,341
<b>Total</b>	<b>\$ 10,511,927</b>



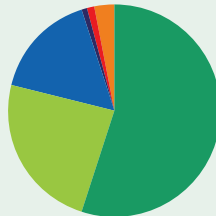
### 2022

International programs	\$ 10,118,199
Local program	\$ 119,424
Contributions of services	\$ 44,800
Administration	\$ 368,152
Fundraising and communications	\$ 357,709
Planned giving program	\$ 100,415
<b>Total</b>	<b>\$ 11,108,699</b>



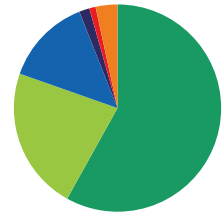
### Assets

	2023
Cash	\$ 2,437,564
Investments	\$ 1,050,875
Other short terms	\$ 737,356
Acquisition prices of policies	\$ 45,648
Life insurance policies	\$ 33,586
Fixed assets	\$ 118,470
<b>Total</b>	<b>\$ 4,423,499</b>



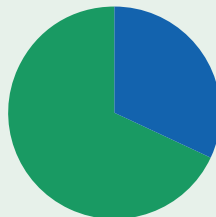
### 2022

Cash	\$ 2,441,441
Investments	\$ 937,262
Other short terms	\$ 571,897
Acquisition prices of policies	\$ 68,472
Life insurance policies	\$ 40,969
Fixed assets	\$ 145,875
<b>Total</b>	<b>\$ 4,205,916</b>



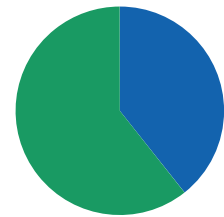
### Liabilities

	2023
Net assets	\$ 1,437,373
Short term	\$ 2,986,126
<b>Total</b>	<b>\$ 4,423,499</b>



### 2022

Net assets	\$ 1,654,383
Short term	\$ 2,551,533
<b>Total</b>	<b>\$ 4,205,916</b>





## Stakeholders and donors

We are enormously grateful to the individuals, businesses, institutions and religious communities who provide us with financial support. Your show of solidarity makes all the difference in the lives of tens of thousands of people facing extremely difficult conditions, in environments that are often shaken by climate change and sociopolitical upheaval.

We would also like to thank the volunteers who donate their time and skills to support our activities, including those who collect and recycle used glasses, which are invaluable to our eye health work in the field.

### Stakeholders

Fondation Marcelle et Jean Coutu  
Agence des Nations Unies pour les réfugiés (HCR)  
Programme alimentaire mondial (PAM)  
Frères de l'Instruction chrétienne  
Les Œuvres LeRoyer  
Ministère des Relations internationales et de la Francophonie du Québec  
Filles de la Providence  
Secours-Missions  
Fondation Internationale Roncalli  
Programme TSF de dons planifiés  
Sœurs de la Charité de Saint-Hyacinthe  
Fondation Haïti Partage  
Fonds Marie-François  
La Chaîne de l'Espoir

### Main donors

Centre Missionnaire Oblat  
Congrégation de Notre-Dame  
Institut des Sœurs de Sainte-Marthe de Saint-Hyacinthe  
Missionnaires Oblates de Saint-Boniface  
Sœurs de Saint-François d'Assise  
Fondation Palmyra  
Collège Jean De La Mennais  
Paroisse Saint-Thomas-D'Aquin  
Fondation Coup de Cœur  
Richard Julien  
Club Optimiste La Prairie  
Claire Durocher  
Angéline Touchette  
Joyce Dionne  
Clement Farly  
Tina Najafi  
Sœurs de la Visitation d'Ottawa  
Henriette Le Strat  
Marie Rousseau  
Céline Tremblay

### Major donors

La Corporation civile Les pères prémontrés  
Comité Missionnaire de Richmond  
Julien Constantin  
Janet Mclean  
Lise Benoit-Lussier  
Réal Bernier  
Clinique Dentaire Paulo-Taherii Inc.  
Vincent Dubois  
Marcel Gagnon  
Lucie Gélinas  
Bernard Le May  
Les Petites Sœurs de la Sainte-Famille  
Les Religieuses des Sacrés-Coeurs  
Denyse Mackey  
Jocelyne Paulo  
Jean Rozon  
Sœurs de la Charité de Saint-Louis du Québec  
Sœurs de Sainte-Croix  
Ronel Rocher  
Strategic Charitable Giving Foundation  
Michel Paulo  
Wayne Monaghan  
Lunetterie Duncan  
Fernand Anctil  
Jeanne Gosselin  
Yvon Banville  
Francine Boilard  
Michèle Burton  
Canimex inc.  
Jean-Francois Côté  
Claude Coupal  
Michel Hebert  
Ruth Lajoie  
Joëlle Lenoir  
Les Petites Franciscaines de Marie  
Carmand Normand  
Œuvres Caritatives des Filles de Jésus  
Laurette Robillard  
Sébastien Roc  
Richard G. Roy  
Sœurs Notre-Dame du Saint-Rosaire  
Claire Touchette  
Claude Wilson

## Our offices

### Head office

399, rue des Conseillers  
Bureau 23  
La Prairie, Québec, J5R 4H6  
Canada  
+1 450 659-7717

### Central Africa and Republic of the Congo

Avenue Charles de Gaulle no 223  
Bacongo, République du Congo  
+242 05 578 24 86

### Bolivia

Calle Montevideo  
Esquina Capitán Ravelo  
Nro 188  
+591 65 60 7833

### Haiti

Route nationale 2  
Carrefour Marose  
Violet, Haiti  
+509 28 10 5960  
+509 44 10 9420

### Mali

Sahel 21 filiale de TSF  
Hippodrome Bamako  
Rue 234, porte 98  
BP 9045  
Bamako, Mali  
+223 20 21 91 02

### Democratic Republic of the Congo

Avenue Kanyasi  
Quartier Bankoko  
Bunia, R. D. Congo

### Sénégal

Zac Mbao  
Parcelle N°3, en face Le grand  
Dakar  
+33 870 71 70

### Tanzania

PO.BOX 10228  
Moshi, Tanzania  
+255 754 898 337  
+255 712 661 188

### Coordination and editing

Philippe Legault

### Graphic Design

Gefin Design



## IN MEMORIAM

### Mrs. Kadidiatou Diallo

Director of programming  
and development  
at Sahel 21-TSF  
1961-2022